•

Beyond Professional Communities



The Future of Democratic Schools

Karen Seashore Louis

ICSEI-Barcelona January 2005

The Democratic Challenges

Participatory Democracy

Liberal/Social **Democracy**

Whose School *Is It?*

Parents and other key stakeholders

Elected/appointed representatives

of the state

Political Values

Responsiveness: Means and local communities

Equity and "Quality": Means and goals should be determined by goals must be uniform to protect vulnerable citizens

Organizational **Tensions**

Balancing professional & democratic influence

Preventing hegemony

COMMUNITY INVOLVEMENT IN SCHOOLS: Emerging Perspectives Based on 72 representative articles culled from an ERIC search using the terms: Community, Involvement, School; CIJE; 2000-2004. Karen Seashore Louis and Kathryn Riley

DEVELOPMENT THEMES	STRATEGIES (evaluated or proposed)	SPECIFIC PURPOSES
Student Achievement: A Foundation	Clubs, computers, use of volunteers, parent; changing teacher (mis)perceptions of community; parents as educators; Education Action Zones; extended day or year timetables; bringing parents and community members into classrooms and children's lives; citizenship learning; mentoring; business partnerships; improving attendance	Pupil Leadership Development
		Support of Pupil Learning Making curriculum more Relevant for Pupils
		Parent education and involvement (particularly minority-
		immigrant parents)
		Modeling distributed leadership within the school
Schools as Agencies of Democracy:	Education Action Zones (UK); school-based management models; transparency of decision	Public governance rights and obligations
Accountability, Transparency,	making; representative involvement; School leadership initiative; smaller schools reforms; stronger civic education; parent choice	Empowerment of minority groups
Involvement		Community initiated curriculum innovation
		Community leadership development
		Accountability (financial and performance)

Building Social Capital: Collaborating for Healthy Communities	Integration of social services; Increased responsibility for children; school-within-school initiatives; expanded teacher advisory roles; schools adjusting to changing communities; using distance forms of involvement; "New Community Schools;" Community forums; community based learning-service learning; family involvement centers; focus on "sense of place"	Civic capacity/Leadership beyond the School Reducing anti-social behavior Healthy children-healthy families Creating & using social support networks Parent/Community members as full partners-educators
Schools as Moral Agents: Promoting Social Justice and Responsibility for Youth	Direct action on the part of minority groups; programs for immigrant groups; schools as mechanisms for social integration and cohesion	Managing school closures (rural and urban) Inclusion; School as an agency for integrating immigrant populations Peace/Justice Social responsibility of "leaders" (noblesse oblige)
A Countervailing Trend: School Self-interest and Exclusion (deliberately inauthentic involvement)	Public relations; differing views of what constitutes appropriate comm. inv.; employment policies and hiring strategies; limiting physical access	Creating vision for community Promoting schools to the public Maintaining autonomy Protecting the "core technology" of schools from "unwarranted disruption"

COMMUNITY INVOLVEMENT IN SCHOOLS: Emerging Perspectives Based on 72 representative articles culled from an ERIC search using the terms: Community, Involvement, School; CIJE; 2000-2004. Karen Seashore Louis and Kathryn Riley

DEVELOPMENT THEMES	STRATEGIES (evaluated or proposed)	SPECIFIC PURPOSES
Student Achievement: A Foundation	Clubs, computers, use of volunteers, parent; changing teacher (mis)perceptions of community; parents as educators; Education Action Zones; extended day or year timetables; bringing parents and community members into classrooms and children's lives; citizenship learning; mentoring; business partnerships; improving attendance	Pupil Leadership Development Support of Pupil Learning
		Making curriculum more Relevant for Pupils
		Parent education and involvement (particularly minority-immigrant parents)
		Modeling distributed leadership within the school
Schools as Agencies of Democracy:	Education Action Zones (UK); school-based management models; transparency of decision	Public governance rights and obligations
Accountability, Transparency,	making; representative involvement; School leadership initiative; smaller schools reforms; stronger civic education; parent choice	Empowerment of minority groups
Involvement		Community initiated curriculum innovation
		Community leadership development
		Accountability (financial and performance)

Building Social Capital: Collaborating for Healthy Communities	Integration of social services; Increased responsibility for children; school-within-school initiatives; expanded teacher advisory roles; schools adjusting to changing communities; using distance forms of involvement; "New Community Schools;" Community forums; community based learning-service learning; family involvement centers; focus on "sense of place"	Civic capacity/Leadership beyond the School Reducing anti-social behavior Healthy children-healthy families	
		Creating & using social support networks Parent/Community members as full partners-educators	
		Managing school closures (rural and urban)	
Schools as Moral Agents: Promoting Social Justice and Responsibility for Youth	Direct action on the part of minority groups; programs for immigrant groups; schools as mechanisms for social integration and cohesion	Inclusion; School as an agency for integrating immigrant populations	
		Peace/Justice	
		Social responsibility of "leaders" (noblesse oblige)	
		Creating vision for community	
A Countervailing Trend: School Self-interest and Exclusion (deliberately inauthentic involvement)	Public relations; differing views of what constitutes appropriate comm. inv.; employment policies and hiring strategies;	Promoting schools to the public	
		Maintaining autonomy	
	limiting physical access	Protecting the "core technology" of schools from "unwarranted disruption"	